# Herald manamou , Tribune <br> PUBLISHED WITH THE NEW YORK TIMES AND THE WASHINGTON POST 



Gingrich Opposes Aid to Bosnia, 'Europe's Problem'


| In Mozambique, Vote-Count Delay Mificio Maeminiz Apy <br>  multiparty vote since independence from Portugal in 1975 , has been re peatedly delayed. Provisional results ation Front, or Frelimo, firmly in the lead. Mr: Chissano, who had expected to |
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hir chisemo woth had eppted od postponed a nationally relevised ad-
drass after the National llections
Commission said the announceement dress after the National Eleccions.
Comminsion said the anoouncemment
would not come before late in the
Starting on Morday: A Look at Capital Markets On Monday, the International Herald Tribume eogins a weekly page devoted to reporting and
world's capital markes.
Capital Markerks on. Monday, will
chart details of the wordd's 250 most chart details of the world's 250 mosi
acively traded international bonds accively traded international bonds
exclusive to the Herald Tribune from
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the Euricear
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 of money moving and reports where it's going, Trib"s chart of new international bonds detains the terms of the
week's biggest new issuics. week's shigest new issuces.
o And there is an insightuI preview
of the wreck ahead in U.S. credit marof the
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UN Finds Evidence of Napalm in Bosnia




New Status Lands Dole in Trade Dilemma

## By David E Sanger

WASHINGTON - The phone is $x$
WASHINGTON - The phone is ring-
ingendlessly at Senator Bob Dole's offices
in Kansas and on ing endlessly at Senator Bob Dole's officics
in Kamsas and
with Canith congratulations for hin but nnt just

 victory even he did not predict, Mr. Dole is
caught in the crosscurrents as Republican caught in the crosscursents as Reppublican
Party leader and nascent statesman, as Party leader and nascent slatesman, as
potential presidential candidate and as a
fre-trader with scoond thoughts about the frece-trader with second
popularity of free trade.


## Amid Modern Woes, South Korea Searches Its Soul

By Andrew Pollack
New York Tlues Sinta
$\qquad$ SEOUL -As part of his response to the colappe of a major commuter bridge. in
October, President Kim Young. Sam took. Korean riporters to a remote spor behind
his official residence and showedthem ihat
the large stone statue of Buddha was still bisofficia
the large
there.

$\qquad$
opmenth ${ }^{i}$ said Lee Chul, a legislitor
the opposition Democratic Party,
 ee Haeng Wor, an editorial priter for anook IIbo, a a major darily wrwper for iation" The bridge was onaly 15 year Truree days later, a sightsecing boat on
kes southeast of Seool caught fire causing
 ashed on landins, on Cheju island, al
ongh Ocvirboune escaped, 1993 , an overioaded ferr o off the west coast kviling aded abut



## Arafat's Police Shoot Palestinian Protesters in Gaza

11 Killed, Violence Seen As Severe Test of PLO Rule


#### Abstract

By Clyde Haberman GAZA CrTY - Yasser Arefat's police force opened fire for the first time Friday force opened irre for the first time Friday on Palestinian protesters, killing a l least 11 people and wounding as many as 200 in street tatules that raged for bours actoss street batules that raged for bours across the Gazz Strip's main ciry- The police said that one of their officers was tived and 10 were wounded. It was by far the worrst intergal violence  radicals opposed to Mr. Arafat warned of a brewing civil war. But leaders of the main Islamin resistanace group. Hamas, sought to allay such fears, saying that they would work tokep Gaza from tearing iself apart Noocetheless, the rioting and shooting shocked Gaza residents, and it was a po- tenially devastating political blow to Mr. Arafat in hisisefficors to to show thar be and his strugling self-rule struggling self-rule government were in charge and capable of maintaining order. Israelis and Pale orstimian moderates both enpesce concem abuot he expressed concerm about the possible con- sequences for their soon-to-resume peace sequences for their soon-10-resume peace talks to expand Palestinian authority be- yond Gaze and Jlericho to encompass the  inians regardless of political afriliations as "Irailor and "oollaborator with lsrae." hate supported Arafat before but now I hate him" said Jamil Kafameh, a social worker who stood with protesters al one of wor scenes of serious clashes Palestinian police headquarters formerly 1 Iraes's main polise headqu prison here $\qquad$ A young man nearby shouted, "Arafat munt hang for this." and an older Palestin. ian said, "Arafat is worse than Ceausescu," a refference to the asssassinated Romanian leader, Nicolae Ceauseccu. residents was that this ume, it was their own forese, not the hated lsraelis. who had The Palestinian police hlamed Islamic The Palestinian police hamed Islamic exremists, saying that radicals were look- ing for a fight and that officers had nefor a fight and that officers had fired in eix-defense. A police statement said that extremist had hirird first from the nain Gaza City mosque. where the urmoid beGaza City mosque, where the wurmoil be- gan just as noon prayers were ending. There was nn independent confirmation had started the shooting to keep thousands of worshipers at be Palesine Mosque away from a a planned march to denounce away from a planned march to denounce M. Arafats govenment the Palestinian Authority and his self-nule agreement with Authorit 1srael. Either decided Either way, the autborites apparenuly decided to draw a line in the sand re.   inians, Environment Minister YYss Sarid. who said on Irael Television assume that Arafat reached the The resulung clashes were ferocious, spreading qixckly from the mosque tic the police headquarters, another police post and to Sifa Hospila, where mosl of the victims were taken. Rioting also spread Friday evening to Rafah, at the southern end of the Gaza Surip, where youths beat up a video-sho Dozens of youths marched on an Israe Army checkpoint near the isolated setlle were killed Nov In, by by a suridee bomber from the Islamic Jihad group. As the young Palessinians approached. soldiers pulled back to avoid a confrnntation and See Gaza, Page 4


## North Korea Moves on Pact, Freezing Nuclear Reactors




MOSCOW Y Russians are once again complaining about long fines, red tape and crats.
Only now they maintain that such typi-
Soviet-era indigngities are rampanat in he consularar section of the American Embasy.
People seeking visas are increasimgly in-
dignamit over what they describe as rude and homilianing treatment by American
conssular officts. The
The U.S. Embassy retorts that 80 per-
cent of all visa requests in Moscow are
 Russians misumderstandiagn of American
bureaucracy and imnaigration law. But the conflict also is a reflection of But the conffict also is a reflection of the new kinds of cultural clashes that bave
surfaced now that the grand dideological
divide between the former supperowers divide between
has narrowed.
Russians, accustomed to being treated iy Ame sican diplomats as cherished allies See EMBBASSY, Page 3

## With High Court Filled, a Rebuke to South Africa's Past




## Defense Minister Pleadsfor Rubles

 Army in Dire Straits, He Says

## Finland's Parliament Says 'Yes' to EU

## 

## Cashmere House

Alexandre Savin
QUALITY IS OUR KINGDOM





## A France-U.K. Air Command

Corps Would Plan Joint Peacekeeping Missions

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officionsuidubumbiass


## Experts Shudder as Republicans Try to Meet 'Contract

## By Clay Chandler

WASHINGTON Go The House Republicans
"Contract With America" embraces Contract With America" embraces a tangle of
contradictory coonomio-poicy goals that defy
the conventional wisdom ly possible and wisalleng about what is poititical
menantaly The lo-point preqe role of government. The lo-point progran that Republicans ran
Ho and Democrais ran againains - promises on a constitutional amend Hocose votes on a constitutional ammendmentres
quiving balanced budget by 2002, a stronger
military and multibiliondollor next five years. Ralancing the budget without touching cither
Social Seccurityor Medicare-which Republican
leaders have vowed to leaders have vowerd to protect-while strengit-
ening the militery and cutting taxes would require deep and politically painful cuts in the
remaining federal programs, many budget ana-
lysts said. Republicans say that is just the point The
House speaker-to-be, Newt GFingrich, Republi--
can of Georgia has said that this House gieaker-to-be Newt Gingrich, Republi-
can of Gvorga has said that his sor of swep-
iog reduction in governemt alon with in
wfole new approach to federal hudget awchmt-
ing - is what the Republicans' dramatic election
vicory was all abouL.
But many analysts-liberal and conservative

- fear that the more likely result of the RepubliBut many analysts-1iberal and conservative
fear has the more likely yeult of the Republi--
cant economice strategy, which of fers more detail
$\qquad$ about proposed zax cuts than the spending re
ductions to offset them will be a rewinn to then ductions to offset them, will be a re
soaring deficits of the Reagan era The Republican economic platiorm is a a bis
evasion, said Herbert Stein, senior economist al evasion", said Herbert Steic, senior economist al
the Conservaive American Entepprise Insitute
who was chairman of President Richard who wasservaite American of Pran Enterprisis Insitute
Cuncil of Econoomic Advisent Richard Nixon's Council of Economic Advisers. "The balanneed-budget amendment", be said,
"is full of hypocrisy. 1 don ten any way youn can
balance the budget with all those things off the table."
Republicans "used to be the crowd you could
count on for deficit reduction" said Morta
 group advocating fiscal restrainn:
look like deficit reduction to me:
Investors


Democrats, for example, charge that cuting
taxes on capial gains - profits from the sale of Repubican victory, "is very nervous about the taxes on capital gains - profits from the sale o

 The crux of the Republicans' dilemma is this: end these tax changes would actualy generate
Projecled saving from the list of sample spend- new revenue in the long rum by encouragne naw
ing cuts put forward by Republican contract investment and raising the economy's
productivity.
This week, Republican hudget experts began
translating the contracis promises into dealiled lagisative proposals.
The task will not be easy, Republican staffers House candidates signed wast a that Repopublican 10 -poin summary of meassures they promised to bring to a vote in the first 100 days of the next Congress.
The Repulican staffs of the House and Senate he Repuhican stafts of the House and Senate
Budget commitese who are reviewing more
han 270 pages of draft leopisation said thene han 270 pages of draft legisla
Asked if the plan's hudget estimates add up.
William A. Niskanes, chasirman of the conserva-


## Getting to the Crux Of Army Readiness

## Is It Politics or a Fiscal Issue?

## By John F. Harris

 Washngter Past SeviceWissishingon The Willian J. Perrense his secretary
a.quarter of the U.s. Army in in a.quarter of the U.S. Army is in
a low sate of readiness hrought angry accusationsiness hrought Capito
Hill and defensive explanations Hill and defensive explanation
rom the Pentagon. The ques
ion that did not get asked on that deniagon. The the ques
answered was answered was more fun
tale Ready for what? The news that 3 of the army's
12 divisions are not fully comm 12 divisions are not fully com-al-ready is a dirrect result of
the CCiinton administration's
decision to use the military for


## Comimucd from Page 1 nd themsclves treated no dif- erently than oticr' national

 feremcalled up over andon over. Some
und
eopple also propose a contin gency fund so the military could ing from operations and main-
tenance accounts as it is now
oreed to do, whie wat forced to do, whije waiting for
Congress to allocate supplemengrass funds.
Of course, peacekeeping opcrations may become less con
moo in Washingon's new poli mol environment. The readiness ssue tis one of many factors
hat will make it harder for Clinton to send forces abroad, tical debate about whether th
 swer is yes, some administraz
ton ciritics sayy the military
should be reonigured so thal
it can (ight hrushiries without it can fight h hussifires wi
causing a serious cruncb
sources each time. "The Cold War assumptio asyy, said Roy Alcaliz s areired colonel and former strategist in Your real, go-to rewarty is is that
suffers .every time mething else.: ume you do Sensihle, remedies. Colonel
Ilcala said, would include givng broader training across the oniraditional missions. so that

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EMBASSY: Russians Complain of Massive Bureaucratic Tangle at U.S. Mission in Moscow







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## ㄷ POLITICAL NOTE-

## Losers Hope Rivals Trip on Thetr Tongu

 WASHINGTON - Callit "Sience of the Dems.

ship on Capitiol Hiil has been deafening To some extent the silenee refects a tacical decision by


 In addition. Democrats sidid they were exding center stage
because they wanted to make clea that Repubbicans now


## Clinton Unfit to Be Army Chief, Helms Says

 WASHINGTON - Senalor Jesse Helms or North Caroli-
Ciiff W ben asked in a CNN interview whether he believed Mr .
 mout every miititar man who writes to me.
 tive. who often opposes hhe administration on foreign policy,
said U.S. rroops should de pulled out of Haiti immediately.
He also said he was opposed to U.S. troops being stationed He e alaso said he was opposed to U.S. troops beeing stationed
on the Golan Heights as part of a force to monitor a possible eli-Syrian peace accord. Loo, this whole peace process over there is a praud. and
you'd better look carefuly at what's going on. hhe ssid.
"yria doesn't want peace. They want the Golan Height. Shey want access to phe pockethooks of the American tax.

## Factional Battle for Senate Repubilicans

 WASHINGTON-Senator Trent Lott's decision to chal-lenge Senator Alan K . Simpon of Wyoming for the post of

 program in the new Congress.
program in the new Congress.
The race pits Mr. Lot 53 an aggressive conservative from
Missisippi who as a House member was allied with the Mississippi who as a House member was slied with the
incoming House speaker. New Gingrich of Georgia apaninst
the more moderate Mr. Simpson in what could be a ruming point in determining the leadership of Senate Republicans.
But a Lot victory could forge closer ties between Mr But a Lott victory could forge closer ties between Mr.
Gingrich and the Senate Republican leadership. some of whose nembers have been reluctant to commit themselves 1o
the House Republicans "Contract With America." (HP),

## Quote/Unquote

Senator Mitch McConnell, Repuhlican of Kentucky, who ates foreign aid: :"I have a hard time justifyingexppenditures in most of the African continent. 1 know they ynvee nenormous
probbers. but 1 have a hard time finding an American
national interst.."

Federal Transfers Undercut Sales of Closed U.S. Bases

WASHINGTON - Nearly private buyess for hard cosh
90 percent of the U.S. military one of the progran's original
 base closinss will remain in the for sale only a atter all govern-
hands of the loderal govern- menual agencies and advocate
ment or state or local government or state or local oovern- for the homeless
ments a General accounting fered them firs.
Office reporn says.
As The accounting office, an in
Anse reporn says.
report, according to the revenue from pend- estigative arm of Congres,
found that 88 percent or the ing and completed propery properties it revieved would re-
sales from these tase colosings main in the hands or weme mili-
has amounted to only 992 mill
tary or be transferred at hion so far, well behind the pace charge to ther federal, state or
needed to reach the $\$ 1.2$ hillion local agencies. in total sales the Defense De in iotal sales the Deferse D
partment had estimated
The erpor, wibch examine
37 of the 120 hases closed independent commissions
1988 and 1991 , dispels any




Bosnian Serb Planes Attack Safe Area




BOSNIA: Gingrich Opposes Major Aid Package for a European Problem'
BOSNIA: Gingrich Opposes Major Aid Package for a European Problem









DOLE: New Status Lands Probable Senate Leader in a Trade Dilemma


RELIGION: Besieged by Modern Woes, South Korea Searches Its Soul

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Listings - Daily $\star$ Money Report - Weekly $\star$ Fund Performance Focus - Monthly REACHING PERSONAL INVESTORS IN OVER 180 COUNTRIES Herald sayme Eribune.


## In Policy Switch，U．S．Seeks Dialogue With Burma

By Elaine Scidino BANGKOK－Judging the romisimg＂，the Clinton admin－ pproach toward the Burmese ncourage improvements int to cicourage improvements in it
lowed to visit Daw Aumg San
Sunu Kyi，the detained Burmese
 hee last stop of his 10 －day ywing
through Asim Mr．Chystopher
called Mr：Fubbard＇s mission called Mr：Hubbard＇s mission
＂somewhat promisis＂
He noted that a Burrmese mil－ He noted drat a Burmese mix－
itary official had met twice with
Daw Amg San Sur Kyi in re－










## IHT Faces－Accusations in Singapore

 The attorney gexecral of Sin－Moclean，＂pabisher of the In－





KOREA： Reactors Frozen ised contered foom Pex 1 commumeaios． The saitem in




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muxch of the cost it would bear． muct of the cost it would bear．
officials said
Japan aneen pusking hard for Europe－
an countries to shoulder some
of


| $\begin{array}{\|c\|} \hline \text { AMERICAN } \\ \hline \text { TOPICS } \\ \hline \end{array}$ |  nel．chootesterel aliso dropped with indreasing mimege． <br> Short Takes <br> The Nenejo nation in Ari－ zona，New Mexico and and Uah．is hepoprestof the 10 Iargest American Indian <br>  <br>  <br>  <br>  <br>  <br>  advocates said the statistics overiook a thriving barter economy and a pinosophy of wealth that is difficult to can standards． Sanuel Plytips founded a boarding school for boys im Andover．Massachusetts，in 1778．Three years later，hi unele．Dr．John Philips foumded one in Exeter，New Hampshire．Both schools have been admitting giris for more than 20 years．This the two schools，during half game，was different．Both my are now headed by wom en．Neither is called a head－ mistress．Barbara Landi Andover in July Kendra Stearns O＇Dunnell has been the principal of Exeter since 1987. Inrernational Herald Tribune． |
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| Exercising Is Good， But More Is Better A reguar stroll in the parkcan make your heart healthi－er．And a oew study suggests |  |
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## British Art, French Eyes

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few him crowned Charis X. While the French king sat Tor him in the Phaias des T Tuileries Lawrence met the
Duchesse de Berry. The young woman had been mar-
ried to the king's son, who was assassinated in 1820 Duchesse de Berry. The young woman bac been mar-
ried to the king's son, who was assassinated in 1820 .
She presumably asked Lawrence to porrray her as weli. And so it was that Marie Carolinc de Bourbon-Deux
Sevres, wearing an ivory satio dress and a chiffon hat, her lips slighty openy and her dreamy cyeven shyly
averted, was given the appearance of an Enelish rose averted was given the appearance of an English rose.
But neither the pretty, and even facile, porrait of the
duchehsse, nor the ryal likeness, induced the French duehesse, nor the royal likeness, induced the French
estalishment to follo whie
It was left to the stolid bourgeois King LouisIt was left to the stolid bourgeois King Louis-
Phailippe to form the first French collection of English
paining. Well, almost At his request the American paininge. Well, almotst At his request the Amelican
painter Grorge
Healy copied some 30 "English" pic-
 the lot They are now in the Versailles myseum but
were not deemed worthy of the Lowre show. Douis-
Philippe then turned to exotica. as people bored by art
 from John Glover, an art
1831 at the age of 64 .


 sun lights up a distant mountainous barrier. seems
equally yemote from mianstream English paimting. LLuis-Philippe persisted a year later when he
bought the portrait of Shuaj ud-Dawn and Mirza
Mani, again not the most Endish-looking scene bought the portrant of Shuja ud-Dawla and Mirz
Mani, again not the most English-looking scene.
It took another three decades before French colle

 bought two porraits of a couple by Thomas Hudson,
one cated 1799, which the catalogue summarily dis-
misses as "flattering and stercotyped.
 dress "a li l Van Dyck", is hardly that Under the
appearance of formatity, there lies a penetrating psy-
chological study, enhanced by the very conventions of chological study, enhanced by the very conventions of
attire end posture. The inscruthable blue eyes he faint
shadow of a smile, the commanding dignity, are not shadow of a smil
English royal collection in the 1770 s to surface aroun English royal collection in the 1770 s to surface aroun
1800 in the Mosee des Beamx Arts at Angers has yet to be explained An unareported piecee of skulduggerery?
 certainly looks more French, Ecole de Fontainebieau-
style, than Emplish, OViver was the son of a Protestani
refugee froma Rouen. who may owe a spot of Memish refugee from Rouen, who may owe a spot of Fremish
inflience to his brother-in-law Marcus Ghererts.

 hair kneeling in. his white nightshirt, as soppy, as a
Crazee I- was sent in 1778 to, or by, a Chamier" in Montpeliier, at a, acost of 50 guineas
Later, it was bequealhed to the Muste Fabre, where the name Chamier is recorded. picture, a double portrait of-Shuja ud-Dawla, Nawab
of Ond in India, and his son Miria Mani, done by Tilly Ketlce in 1772 It was acyuired against all proba



 minuature Interpreciations. of it After giving one as a present to the Nawab' who reccived it rapturousty,
Geantil was allo wed to take the cil painting 10 France. $\because g$ briousy, no impact or collecting. Rischard. Bonimgton; while in


ty, was sent to.Paris by George IV: to portiny the tavalaber can pick up the bill for whatever may still be

## More Is Less in Cologne




Gainsborough's "Lady Alston.



## the high-rolling collector-spec-



Dance" by Alexander Archipenko at Cologne show. thors who once whipped out clagne" and surrender the thite "Unfair logne" and surrender thei
claim to the tive "Unfari:"
These and other like-minded Tgheses and other like-minded dadded such choice com- galleries, all committed to pro
 sheer chutzpph. The art ranged
from stringenly reductionis
itrough eroticenvironmental through erotic-environmental
ist-anenetic to punk-funk-iunk ist-genetic to punk-fink-junk One can either applaud thi
extension of the fait's aestheci cxangene or deplorer the establish
nenent's takeover. Io either case ment's tateover. IL either case larger and less coherent.
If 1 less is not anw alwa mor If less is not always more,
neiter is more always more.
Despite the contagious menergy neiter is more aways energy
Despite the contagious cologne's annual art bash, it of Cologne's annual arb bask,
is hard tor
cesist the fecling that
communicaion within the art communication wribin the art
world incresingly resembles a
bombardment by MTV.
$\qquad$ $\mathrm{W}^{\text {wixumw }}$ year's "Art Colognc" prize,
brought to her curatorial work, na then a the Reina Sofia Mu-
seum in Madrid. Two week bo sevm in Madrid. Two weeks bo-
fore he prize was awarded, de
Corrall was relicved of her dufore the prizz was awarded, de
Corrall wras reliceved of her du-
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mcasure the sucuess of an exhimeasure the success of an axhi-
bition by attendance figures.
The fact hat harce other Span-
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prevails. Even
Cologne.
David Galloway is an art critic
and free-lince curaour based in
Wuppertal. Germany.
MANRE DE PARIS de PARIS XVIe.

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zu Aspekten des europäischen
Kunsthandwerks

## Herall munnow Eributc Reaction Abroad Underestimates the Change in America

## A Safety Net for Ukraine

| The Ukrainian Parliament＇s over－ whelming vote on Wednesday to make | path of internal marke is for Europe to |
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| ming a nuclear－ | jo |
| is a terific piece of news for that $C$ c |  |
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## The Dust Around Gingrich

| iting Newt Gingrich is a little like tching the start of a huffalo stampede． | tradition o egestation special inte |
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| it | promise to ba |
|  | House menbers make a |
| uctions to his follow－ |  |
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|  | But Mr．Gingrich＇s anti－tax ideolog |
| cks he helped defeat． His instincts on committees and com－ |  |
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| ior members．That is |  |
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| blind embrace of seniority－as－usual is | isss |
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| rrolina，91，as chairman of the Ar | ru |
|  | Mr．Gingrich has one more supremely |
| Oregon，as chairman of the |  |
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|  | siest room vacated by the Democrats． |
| n．The De | THE NEW |

## My Genes Made Me Do It


 accelerating advances in gene mapping
oppecially in locaunaing the genese shat cause peculations uncomfortably brought to real
The The furor over the Charles Murray Richard J．Hermstein book on genes and
 cand to flare up whenever governoment－
fumded researchiers focus too closely on
 bout misuse of such information range
 ournal，of a Geeogiay man namod Steven
Cobley，who is appealing his deat sen
tence for murder on the groumds hat he was genctically predisposed to oom mit it
Mri．Mobley＇s arguent can be sema as． hinkting buto of the push to pleed lenienency accused criminamstas as victions in to make ou tunikly


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 and manderere because lots of poople in his
family are murderers and that this inborn
aggerssion meant an inborn lack of fon aggrassion meant an
trol over his actions．
This line of argum common with rargument has more in
tim defensess＂like thsibijity－- －ifting＂vic－ bmoterenses in ike those of the Menender
than with the specter of of prevenciive parcutrster than with the specter of preventive deten－
tion for hare groups of people ruled
＂predisposed＂to cosmmit ceimes．
 product of some collection of outside forces．Whether your genes are grounds
for reniency or gound for deppivaion of
tiberties， literries they framesly imply patems of
behavior untouchable by be
individual choice and will power．Eins of individual choice and will power Elither
way，it is a dead end and a terrible basis
for publie policy and judicial decisions．



| Americars Are Sethino Their Siobts Too High |  |  |  |
| :---: | :---: | :---: | :---: |
| Bowr presidentr＂ A A doctor asked me | By Anthony Lewi | we turn bitterly on the one who has failed us．So the theory might go． |  |
| whether there is something about the |  |  |  |
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| Amatricon syateen or the the Anmencican psyches， ly vulnerable institution． | in the |  |  |
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| With the exception of Reagan，who was suii generis，＂he said，＂we have cut off | ach |  |  |
| every president for nearly 30 years：John－ son，Nixon，Ford，Carter，Bush．Now it looks as if the same will happen to Clin－ |  |  |  |
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| ton．We don＇t just say they failed at this or that．We say they failed as human beings，and we seem to get satisfaction from that idea．There＇s almost a glee about it：＇Boy，he really was terrible．＇ With each of those presidents one can |  | as？Mr Ginoria |  |
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| find a fault that led to his undoing Mr．Johnson dug the conmiry was respon－ saster of Vietnam．Mr．Nixon was rappanesible for the lies and abuses of Watergate． |  |  |  |
|  |  |  |  |
| And on and on Wetnam and Watergate，moreover，had | And the president is the great symbol of |  |  |
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| lasting effects on the instutuion Ameri－ |  |  |  |
| cans ceased to believe presidents，to as－ sume their good faith．The press became hostile，and has remained so．It did not | Henry V felt the night before the hattle |  |  |
|  | s， |  |  |
| give Bill Clinton even a brief honeymoon． President Clinton， 200 ，has inflicted many wounds on himself．From Zod |  |  |  |
|  |  |  |  |
| Baird to Lani Guivier，from Bosmia to |  |  | alk honestly about the limits of what |
| prayer in scbools，he has repeatedly failed to stand on principle．But the doctor＇s | presidents ought to Asking for the imposs be disappointed．As in | most prof income h | can produce，the present cynicism and <br> may become dangerous． <br> The New Yurk Times． |

## In a Postwar Snit，They Decided to Take a Chance on a Revolution

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## Ex－Yugoslavia：Why Clinton Is Right <br>  <br> 


a parody of the hardheaded．
timaking one e enas a rigt to ask of
defense conservatives


By Stephen S．Rosenfeld

years The rich have grown dramatically
icher，while the middle class struggles

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## Rockefeller Center: Crisis Over

By Saul Hansell NEW YORK-Rockefeller
Center Properties the pubbic Company that holds the s1.3
billion mortage on Rockefeller center, has arrangeed to borrow
$\$ 225$ milion, averting what had been a looming financial crisis.
The deal does not aff The deal does not affect the
company's more fundamental problem: that Rockefeller Center's owner, the Rockefeller
Group, which is controlled by
Mitsubishi Estate Group, which is controlled by
Mitsubbshi Estate Co. of Japan,
does not have enough money to does not have enough money to
make the payments on the
mortagac and may default on the loan.
Rockefeller Center Proper-
ties is a real pies
tust whose only basiness is io
hold the moit hold the mortgage on Rockefel-
ler Center
It said it had reached a tentaIts siaf it had reached a tenta-
tive agreement to sell $\$ 225$ nil-
lion in long-term debt to White-
hall Street Real Estate Limited Partuership, a fund estact Limited tung later years, the real estate
 Whitehall will also recoive paper. had reenaymuaranteed by
warrants and stock appreciation
two letters of credit warrants and stock appreciation two letters of credit
inght, allowing it to buy the
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 rromay, record low of $\$ 4.00$ hit warrants on top of the interest
Thursday. In 1985, Rockefeller Group, Sharge Hits Sony Shares then owned entirity by by the
Rockefeller fanily, took a 51.3
 , which is bordered by Fifth- by to cover its foray the into the
Avenuen Avenue of the Ameri-
U.S. movie business. Reuter
 $\begin{array}{ll}\text { money was lent by Rockefeller } & \begin{array}{l}\text { Sons's stock price fell } 310\end{array} \\ \text { Ctnter Propertes, which raised } \\ \text { Y }\end{array}$
U.S. Deficit Takes a Turn For the Worse


## VW Sets Goal

Of 340,000
Skodasby'97
 big elocric utibities annoumed a first-0.-its-
kimd deal Friday to trade air pollution allow-
ances. The ageecerment by Niagara Mohawk in ip-:
stateNcw York and Arizona Pubtic Serive $m$.
Phoenix is the first in which the right to emit Phocnix is the first in which the right to emit
one typeof pollutant is being swapped for the one type of pollutan
The agrecment may eventrailly y lead to an
ithermational trade in ponution antowances
That is becanse part of thedical That is becanse partion-dilar proceeds from.
a poition of the milion a portion of the million-diluar procesus ion climate-w Gover.ineman officials are promoting the
idea of allowing untitios in the United States to meet potential future obligations to compy with intermational agreemenis by shop
ping abroad for the least-expensive ways to
cut greenhouse gases.
 One reporteny genate clectricity in India with
plan to gre
waste heat from sugar refineries that now just gowes up the stack, Another is reforestation in
Mexico Mexico, where Arizona Public Service is al-
readi building strategic alliances with elctric uritities.
But the experiments could deliver immense
benefits in the futurre. Almost all of the cheapees opportunities for reducing emissions of
gases that aire watming the atmosphere lie


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Page 10
MARKTT DIARY

## Page 12

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Metallgesellschaft Sees Turnaround

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 The yearempendeny scoid that as of
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 ＂Since June 1994 we have

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POLLUTION：Trade in the Right to Pollute Could Spawn Global Deals


## Continued from P Pese 9

luting hydropower to meet oeeds of its custer tomers．meet the
The utilities signed Cballenge Accord in April
1994，a voluntary agreement proposed by the White House
to do heir partin mevering
America＇s international treaty commitment to keep emissions of greenhonse gases unde WHliam E Davis，chief exec－
utive of Niagara Mohawk，said the company hoped to demon－ strate that its method offered a
better approach than com－
mand and and control regulations







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 for cash for some time both in to be used for arranging inter－
private agreements and through national trades and verifying
 The Climate Challenge Ac－weak spots．This is not a frow The deliberately offered utili－－moonch tor everyooes Some of the maximum lecway in meet－ment is coming from taxpayers emissions reduction targets in the form of deductions for
anything from insulating the sulfur emissions．More is and to subsidizing electrie coming from consumers and
stockholders，since the utilitie

## EU Telecoms Pact To Bring Firms Major Savings




Olympic Air Gets Last Bailout

| Reners | freezes，early retirement and |
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|  | It outlines a four－year surviv－ |
| ally restructur |  |
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| nasis Tsouras said Friday | July that allows the s |
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## INTERNATIONAL Classified Marketplace

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## Honda Profit Quadruples on Strong Car Sales

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| . reported a dranatic Motor | terminating a cross-sharehold- |
| in its worldwid | ing agreement with Rover |
| dayt as buoyaot US.S. and | Group Lid. when Bayerische |
| , | of Germa- |
| the negative impaci | carmaker. |
| Hon | At the parent level. current |
| the six months to Sept. 30 about | profit rose 31 percent in the |
| quadrupled to 38 billion yen | 14.58 billion ven |
| The company predicted | low |
|  | yen's ap |
|  | yen cuts |
| ny's operatioos, would expand | Japanese com |
| ni, 1060 billio |  |
| fuli year to March | ated. ${ }^{\text {a }}$ |
|  | thro |
| Integra models in North Ameri- |  |
| fer |  |
| ${ }^{\text {from }}$ | Iirsi hali. said Kunihir |
| hile division rose nearly 8 pe | Chujo. a Honda director. |
|  | Hondas stock price roxe 10 |
| sales to remain | re |
| half." | Tokyo Slock Exchange. |
| unekuni a | Honda is expected io save 56 |
| 侕 | hillion yen in the whole of 1994 |
| He added "Der |  |
| North America is still stron |  |
| nt | Chujo said. |
| Honda also received a 12.8 | (Bloomberg. Reuters, AP |
|  |  |

TOKYO-Rising compection from foreign brands is weighing in earnings in the year ending March 31. 1995, company officials Japan's domestic tobacco monopoly posted current. or pretax,
profitof 68.39 billion yen ( 5696 millioo) for the first half, up from 3.77, billion a year carlier. Sales fell about 1 percent. io 1.35 ${ }^{4}$ desp market share of forei
"The market share of foreign cigarettes in the first half was
about 19.1 percenh" a spokesman said. "It grew from 17.5 percent ne year ago"
The e obacacco market was ostensibly opened up in 1985, when
Japan Tobacco controlled 97.6 perceent of Japan's market. Since hen, forcriga cigaretre makers bave steadidy gained market share. The company forecast cumrent profit of 112 billion yen for the
full year, p from 109.16 bilition yen last year.

- Since 1955 , Japan Tobaco has been irying to diversify into Since 1985, Japan Tobacco has been tryiag to diversify into
ther areas imcluding biotechnology, phanmaceuticals, food and Least mota. Exchange and other exchang ${ }^{\text {Japs. }}$.




## More Than Just a Pipeline Dream

## Ex-Soviet Republics Aim to Reopen Asia Trade Link

itc privivate Lcientid ususinasy in Houge Koog ings. has decided to coocentrate oo institu-
ind fire the staff. reflecting dwindling
tional clienis, offering retail services only trading volume and poor protitability in in its street branches.
Cristop er Mallows, managing direc-
Forceigrage mokeraspery. concerns flooded the tor of the brokerage. said smajl deals for Hong Kong stock market late last year
when it was surging. but he fide has iurned, and many companies are now feeling the pinch of declining volume and a
share index that has slumped 25 perceot so
far this year.
Standard Chareted Securivies, a unit of
one of Hong Koog's notevissuing banks, one of Hong Koog's notetissuing banks,
hasumdergoo an wertiana after a series of
setbacks,


## Foreign Brokers Cut Hong Kong Staff

HONG KONG - Standard Chartered $\begin{aligned} & \text { the market watchdog authorities for irregr } \\ & \text { ularities coocerning initial public offer- }\end{aligned} \begin{aligned} & \text { which nearly doubled their Hong Konations this year by adding oo expeng }\end{aligned}$ securibes Ltd. said Friday it would close ings. sive expatriate staff, were strugging more
 competitors.

- Hong Kong Banks Push Up Rates Hoog Kong banks raised the cost of
orrowing money by 0.75 percentage point, a mone anaylyy sts said was bikentage to
peduce apartment prices and crimp con reduce apartment prices and crimp con-
sumer spending as bomeowners faced sumer spending as bomeowners faced
higher mportgage repayments. Bloomberg
Business News recorted



## Investor's Asia

| Hong Kong Hang Seng | Singapore Straits Times |  | Tokyo Nikkel 225 |  |
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| $\sec ^{h} \sqrt{4}$ | ${ }_{2300}^{2000} 4$ | V. | $\begin{aligned} & 21000 f_{l} \\ & 2000 \end{aligned}$ |  |
| A | $\cdots \quad 2100{ }_{11954}$ |  |  |  |
| Excrange | index | intay | $\begin{aligned} & \text { rev. } \\ & \text { Hose } \end{aligned}$ | $\%$ |
| Hong Koing | Hang Seng | 9.427.44 | 9.51a.28 | 0.95 |
| Stingapore | Strait Tines | 2,354,57 | 2337.97 | -0.14 |
| Sydney | All Orinaries | 1,92200 | 1,92240 | -0.02 |
| Tokyo | Nikkei 225 | $19,302.56$ | 6 19,336.57 | -0.18 |
| Kuela Lumpur | Composite | 1,04483 | 1,052.48 | 0.34 |
| Bangkok | SET | 1,45749 | 1,479.26 | -1.47 |
| Sooul | Compositia Slock | 1,111.45 | 1,120,63. | -0.19 |
| Taipel | Weighed Price | 6,350.47 | 6,267.88 | +1.3 |
| Manila | PSE | 2.97288 | 2.904:10 | $+0.30$ |
| Jakarta | Stock index | 509.70 | 51246 | 0.54 |
| New Zzatand | NZSE-40 | 2,052.26 | 2.048 .20 | +0.23 |
| Bombay | National Index | Closed | 1,964.53 |  |

## Very briefly:

- Bankruprey in China is on the rise. In the first eight monihs of
his year. Chinese courts approved 536 Cases of bankrupicy. up rom 478 in all of 1993 and up 80 percent from 1992
 ( $\$ 38$ million) in the first half. The company plans a wide-ranging
estrucurin The Japanese Trade Union Confederation Japan's biggest labor
union will seek a monthly pay rise of 14.000 yen during the
annual round of wage talks oexi spring. ann -Ricol Co. said pretax profit in the six months to Seplember rose
63 percent from a year earlier to 10.1 billion yen. Revenue rose 3 percent, to 305.4 billion yen, led by sales of copiers. - China United Petroleam \& Chemicals Co . said it would fight
charges shat it owes Lehman Brothers Inc. $\$ 44$ million for foreign excbange trading losses.
Kenwood Copes said expansion in Southeast Asia helped it post a
profio 1.17 bilion yen in its first half. reversing from a loss of
2.46 billion yen a year ago.

Official Backs
China Sell-Offs




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## THE MONEY REPORT

Scarce ADR Newsletters Vie for Readers


## Daimler's NYSE Listing Piques German Interest

| By Miriam Widman |
| :---: |
| v $\quad \begin{aligned} & \text { HEN German } \\ & \text { technology and } \\ & \text { transportation } \\ & \text { company Daimler }\end{aligned}$ <br> Benz AG listed its shares on the New York Stock Exchange as much of the German husiness community was horrified. <br> Daimler's move in October 1993 required the company to syart of a German conporate balance shret-whose secrecy has traditionaily beefo sacred. We man" acconntiog system," said Rotand Kilen; a Daịner spokésman. <br> Daimier, Germany's largest industial group, posted an af- ter-tax loss of 1.84 billion Dentsche marks. (\$1.19 billion) in 1993 under U.S. accounting million DM net profit under German accounting rules. Mr. between the two systems was that in Germany, cash reserves |
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BRIEFCASE

DwS Targets Swiss, DWS. the mutual fund arm two new fuinds. DWS Skandintwo new fumds DWS Skandin-
avien will invest en stocks from
Denmark, Sweden, Norway Denmark. Sweden, Norway
and Finland The main indus-
rial and Fial sectors coverece are oil and
gasi paper, shipping and minjass; paper, shipping and min-
 trate on Swiss equities, or
"bigh-quality stocks [hbat] are
restatively umdervalued but conrelativivy undervalued but con-
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| $(44.81)$ |
| 03.3248 . |

## To Our Readers:

 I. know what you tike and donot tike about our coverage.
Our gool is wo provides weth by week ommentary and
information on the dominant themes of miternational finance Our goal is to provide, weet
information on the dominant the
as they affect the individual. On the investment side, ow brief is to offer a comprehen-
sive guide to the potential profits and pitfalls of cross-border
 published a survey of offshore fund domiciles, analyses of
chemical- and small-company siocks, plus sections devoted 10 chemical- and swail-cuupany storns, pras bends, internation-
hedge and devivaiive funds interational beal estate, pension-fund management, and tomorrow's
al al real estate, pensi
emerging markets. emerging markets.
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liabilities such as iopans, fundimg health care requiremenis liabilities ssuch as loans, funding health care requirements
across borderi, and paying for tigher education The Money
Report has published sections devoted to all these heme scross borders and paying ior hever wh to all these themes in
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recent months. $\begin{aligned} & \text { What other } \\ & \text { writhes would you like us to deal with? Please }\end{aligned}$
whitim Baker, editior of the Money Repor, Internawrite 1 Marim Baker, dian
ional Heral Tribune 111
Neuilly-sur-Seine, France.


Citubank Launching
Citibank is launching two
new garanteed funds - vehi-
Citibank is launching two
new garanted funds vehi-
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capital gain and then capital gain and the promise. if
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investors
number of years.
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and LLatin American stock mar-
kets. If those
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investments provided they say
invested thon invested throvgh the end of De-
oember
Min
1997. Minimum invesment in ei-
ther fund is $\$ 10.000$ wibl 3 subu-
scription charge of 5 percent.



## 'Pink Sheets' Mix Risk With Rewards


bank offshore have instant access to my money need the new International Debit Card from Standard Chartered or

If you keep money offshore, you may have , ill
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Sterling and US Dollar Exira Value Deposit Accounts, please return the
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Sale of Shares May Begin in 1995

The partial privatization of the national telecom op ator is expected to strengthen its market position.

In an effort to srrengthen Greece's role in the development of the telecommunications market in the Balkans and the easterm Mediterranean, the Greek government had an-
nounced plans to privaizz part of the Hellenic Telecommu-
ninaled nounced plans to priviuize part of the Hellenic Telecommu-
nications Organization (OTE). Though the scheduled date was recenlly
mains strong.
Minister of National Economy Yannos Papantoniou says
he postponement was a collective ministerial decision taken one postponement was a collective ministerial decision taken
olely because of a downward rend in the stock markets ery soon. says Mr. Papantoniou, probably in ithe first few
months of 1995, OTE will once again be The govermment plan is to privatize 25 percent of OTE, sellot 18 percent of the company's common stock in Lon-
don 10 a group of intemational instisulumanal investors and the
remaing 7 . don 10 a group of intemational instimuiuonal investors and the
remaining 7 percent on the Athens stock exchange. OTE employees will have a pricrity right to buy shares at prefer Troves and and are likely to remain so once the mearket int
protion proceeds: he National Bank of
and Greece. the Commercial Bank of Greeee, the Agrinullaral
Bank of Grece. the lonian Bank. Credit Bank and Ergo
Bank. The first four are sate-owned. These six were to have Bank. The first four are state-owned. These six were to have
heen joined by 10 intemational banks in arranging the sale
 Brothers. Bear Sterns and Yaimichi. The banks. Ledvising OTE are CS First Boston and Scciroders. OTE's 'rna shows have been under her arrect
gan and the Bank of New York.
Expanded services
Basic telecom services are the core of OTE's business. and 1992 the company started an extensive investment promodemization through digitalization and improvements in quality. It has also moved toward the provision of service ications and mobile telephony. 700 billion drachmas ( $\$ 3$ billion 1 , with a market value estimated at nearly 1.2 trillion drachmas. OTEs operating rev enves anny profits reached 132 billion drachinas. Retum on equity reached an impressive 34 percenc, wis a debt-to-eq Wity ratio of around to percen. on value-added services. OTE plans to play a sey role in the Balkans and the eastern Mediterranean. 1ts persomennil, inluding nore than 1,200 quainined engineers - 300 with maser's and PhD degrees - as well as 2.500 other employes
with professional degrees, ensures that this aim will probawith be achenieved.
hin
New legal set-up
ly voted by the Greek parliament changes the operation and organization of the company. OTE mainuins its monopoly in the provision of traciational bohe compecitive and accountable, the new law sets a three-year tariff structure, which will allow charges to increase above the forecast rate of inflation for local calls and in ine
with inflation for long-distance calls, while international charges will remain stable.
The organization structure of OTE is also simplified by
the new law. At present. 19 regional and 23 central directors.


The Shaping of a Regional Leader

together with the director-general, report to the chairman of auspices of the Ministry of Transportition and Communicehe bound The new strucures streamlines operations and thas eight directon--general reperong to the managing
The new law determines the overall framework within whith OTE will operale. The responsibitity for oversecing the organizauion rests with the Ministry of Transporauion
and Communications, which has the responsibility to draft and submid to parriament all laws pertaining to OTE. It also
issues all directives conveming research and development. National Council proposed
It foresees the creation of a National Council of Telecommunications. administratively and
economically independent but under the

The Long Road
From Marathon
Modern technology makes communications

## 

he Croeks have a history of ongz-disance commurinat



 here is D ovillage in C reece withou phones.
One phone for two inhabitants
With $4.744,00$ subscriber lines. Greece has almost one phone per two intabitants, one of the higher rates in Europe
says George Patergiannakis, director general of OTE Net work Development. There are, however. over 250.000 out-
standing applications for new subscribers. The plan is that
they will be covered by 1996, when Greece is scheduled to hey will be covered by 1996, when Greece
have 5.3 milion access lines in service. In 1990 , Greece had
nit 1.1 million orders for new phone lines outstanding. At the
end of 1993. the average waiting inme for new line was ap-
ape end of 1993. the average waing ume or wh line can in some
proximately 11 months, even though a new
cases be supplied in central Athens a day after an application cases be supplied in ceacial Ale ing in a development project on 50 - 50 basis (in some area 75 nequiring particular rechnical support. the EU EU is providing for connection to 15 days by 1996 and seven days by the
year 2000 . Mr. Paterianamaks says. The first phase of this project. Which began in lines in the
for the creation of 200,000 digital subscriker
Greater Athens area. Of these. 50,000 went to business cusGreater Athens area Of these.
tomers and the remainder to replace analogue originals. In
and digital network with six tandem exchanges and a sophistica ed management system are being installed.
Reducing call failure
Reducing cali failure
Mr. Patergiannakis says that the advanced technology used in this project is the most extensive in Europe. It cnvers 70 percent of the total program bu detwork management system
telemerric networks and one netwding and evhancing of the are beigo installed for the upgrading and enhancing of the analogue network in the region. This project will teacs than 5
duction in call failure from 10 percent in 1992 to less than duction in call failure from
percent when it it completed at he end of this year.
und In inn and modemizantion which will improve the overal availability and quality of OTE'' services." said George
SKarpelis, diritor general Of OTEs Intemational Affairs. The project: will create 1.12 million new access digital lines. 2.000 kilometers of fiber-optic cables
ment diluiare infrastructure development program will include the installation of new regional exchanges linked to the digital nerwork, the progressive replacennent of analogue
exchanges, the upgrading of local analogue exchanges, the exchanges, the upgrading of phones and the implementation of a comprehensive management system. $\mathbf{M r}$. Palergiannakis adds that OTE has a $\$ 5$ billion, fiveMr. Palergiannakis adalace 1.5 million symmetrical cable year-plan now digital solutions and instull fiber-opic cables in the subscriber loop. These will provide the necessary infrastructure for the uransmission of cable television services.
John Rigos

Challenging Demand For Higher Profitability

core business of domestic
and intermational voice tele and intemational voice testephony and phone cards to-
gether cent of OTE's 1993 revenues. The European Union has alowed the Greek govnopoly on voice relephon
until 2003 . But OTE will review the monopoly situation by 1998. when it expects to se in a position 10 deal
ompetion effecuvely. The other 10 percent of
OTE revenues derives from telex and telegraphy, data telex and regegraphy, data-
communicuions. leased cir-
cuits, telephone directories. cuits, telephone directories.
radio communications mainly maritime). equipment sales, interconnection
fees for cellular phone operees for celliular phone opervices such as videotex. au-
diotex and electronic direcDaia communications ser vices grew 20 percent ove expects this area to coninue expandin. These services
include Hellaspac (packet-
switching network Hellascom fhigh-specd digital ne work) and Hellestel (video
What dues OTE plan for the immediate fuure?
in simple terms, we aim to in simple terms, we aim 10
consoindate the strenghs and
advancages we already nonioy advantages we arready enjoy arising from new services and markers. Our straxegy is
to stimulate demand by inos stimulate demand by in-
troducing new and valueadded services such as freephone. call trunking, highOver the next itive years.
we mean to invest heavily in


## Ships Keep in Touch Through Inmarsat Marttime Satellites

## A

. Wirter the end of world
 : servies brough alimited phoon add paine yeviericss eleiex lelegrahy, datia com: munications, leased circuits,
mantime radio communica tions, services io GSM cel-
lular operators. phone conferences and access to inter-
nataional data banks and in-
forma formation nets OTE has also provided
over 61,000 coin- and card operated pay 'phones cover-
ing the whole of the country It is not unossual to see guest workers from East European.
or Asian Countries calling. their families from card phones on a street corner in phone for Give minutes io podtation says.Alina Crianisz cow. Andreas K̈owalski from Warsaw also calls his fanily phone in Athens. "Our apartment does no have a
pbone, ol $I$ use the pay
phone at the corner, he phone at the corner, he
says.




Hello, Mom? I'm in Rhodes
Island telecommunications in Greece
and Megist now have state-of-che-art in frastructure with 100 percent digitatiza-
Lion, fiber-optic rings and digital radio links to snall intand communitutes. These are connected to a full menu of advanced tourism-related services such as
videolex, audiotex and expanded data communications for all major hotels and celephony trial in Greece To sell these services. OTE has opened
on Rhodes is first customer relations ofon Rhodes iss first customer relations of
fice. The new services on Rhodes were in stailled at a cost of 70 million Ecus ( $\$ 87.5$
million), with cofinancing million, with cofinancing from the Euro-
pean Union's CRASH program. They can Union's CRASH program. They
ave resulted in an immediate 85 percen
crease in revenue.
C.R.

New Subscribers Won’t Be on Hold
By 2000, waiting time will be only one week.
 $\begin{array}{ll}\text { the waiting is tackling is is } & \text { dismantle its last non-digital } \\ \text { international exchange. At }\end{array}$ phones An investment of more
than $\$ 4.5$ billion by the year $\begin{aligned} & \text { countries and via operator } \\ & \text { with } 59 \text { others. Greece is }\end{aligned}$ 2000 will give birth to mod- also now connected to oher erra, high-tech, low-cost
telecommunications. the
countrierraneal and and nath new interna"Iurn toward quality." that
the Greek economy must fionalin digital medio links and
fiber-optic cables. on land or the Greek economy must
make, says OTE DirectorGeneral Petros Lambrou. To achieve this. he says. OTE has "some time ago begun long-term research and
planning to isolate the
sources of today's sources of toda'solate the
and steer toward solutions and steer toward solution
that will lead $\begin{aligned} & \text { compeitive } \\ & \text { telecommunications ser- }\end{aligned}$ vices of high quality.:
Already the waitin Already the waiting list
for new relephones. which
topped I million applicalipons in 1991 . has applica- to
just 240,000. OTE expects 10 whintle down the waiting
time to only wow weeks by
1998 and less than one wet 1998 and less than
by the year 2000 .

## Digital answer

 Digital answerAlthough pari of the total
network will sill be convennetwork will sulil be conven-
ional analogue over the next
few years. few years. digital equipmen
is the predominant technologica Of the 4.74 million tele-
phone connections the comphone connections the com-
pany now manages. OTE
will have changed over will have changed over 1.5
million to digital technology million to digital technology
by the end of this year. OTE
has installed thre int has installed three interna-
tional digital exchanges with a toat ag apacaity of of more whan
24,000 lines. It will soon undersea.
CRASH improvements percent digitalized in 1993 ;
in 19988
uhe figure will be 60 percent. To usest ihe system's ability to set up and operate
full-range in frastucure. prototype pilot projects un-
der the European Union's
CRASH Program have been Ret upH in therram have been
Lhens area. Larisss and on the island of
Rhodes. In parallel. OTE
will improve its customer rewili improve is customer re--
lations witha Cuscomer Sur-
vey and a new Deparment
of Special Customers that of Special Customers that
will funclion as a telecom-
munications consulting serFice.
Finally, as part of its effors to put an end to the
phone waiting ist. OTE will
study personnel recruiment andy personnel recruilment
and introduce training in compeeitive. private-ntertechnologior and advanced
Lambrou
ays. This is the first ste says. This is the first step.
which will be repeated often
in the future. leading to the in the future. leading to the
continual upgrading of
Greek telecommunications, a sector of strategicicainpor-
tance to the Greek econo-
my. " C.R.

## Reopening Communications to the Balkans and Beyond









A strategic goal of the Hellenic Telecommunications Organization (OFE) is the development and expansion of Greek telecommunications throughout the Balkats and in Eastern Europe.

The revolution in European telecomminications has naturally had a significant impact on the Greek telecommunications sector. OTE's current projects include

This investruent ikely to exceed $\$ 4.5$ billion by the year 2000

OTE is speeding up the development of its new ser vices using state-of the-art technology, and the years leading up to the end of the centuty siould be decisive ones for the expansion of Greek telecommunications.
the . Athens CRASH program, the development of know-how and, most significantly, the digitalization of its network and the expansion of new services, including satellite telecommunications support and the gradual phasing in of ISDN.

Another major goal is the internationalization of Greek tele communica tions $\because$ first throughout the Balkans and followed by a further expansion into Eastern Europe.

In the context of these strategies, Greece expects to attracts capital investment - both domestic and international - which in turn will lead to the best possible telecommunications infrastructure.


New services ncude:

HELLASPAC: pible packet switchitgedata netvonk

HELCASTEL videotex ser vices such as an electronic direc tory booking. and telemarke ting.

OTE is putting its efforts into digitalizing tele communications in areas of Grece where industry and comineré are concentrated. as well as in tourist areas and those rikely to experien. ce rapid growth.

OTE's aim is to satisfy future demand within the competitive environment of new telecommunicationsservices.



## New Department

 To Create Culture Of PlanningReorganization aims at rational decision-making.
A new Organization De- methods to widen the proparment has been created duccion base and re-examine
by OTE

 and the cominn European Chief among reorganized
tetecommunicaions liberal-
departments will be those


 structure the re-examina- ture of commercial plan-
tion of industrial retations
ning." as the organizers call

and the implementation of a it. The "Net Department" well-structured communica-
tions system using advanced information technology. The reorganization aims through the appropriate
structural and operational changes and improvements. :according to Organizatio
Department docyments.

Cost-benefit basis
Cost-beneitit basis
To increase efficiency, busi-
ness design planning and a well-structured adroinistrative system will be introduced; regulatory concommercial, results-based philosophy will be promul-
gated in the company's op-
erations; and projects will be reoriented on a cost-benefit Going after higher returns, which will increase the curcapital to 20 percent by 2000, the company will have to ensure conditions
for quick financial transforfor quick financia capacity to
mation, increase
penetrate new markets and

will inuroduce the network development function, conagement and promotion of the company's investment pilan. Financial planners will agement system and a mudUnder the new system, op management becomes more responsive and more
responsible, and business actuvities are decentralized
toward "Strategic Business toward "Strategic Business will his be freed from day-
to-day casks and be able to to-day aasks and be able to
concentrate on strategic do-
cision-making concentrate on
cision-making.
Increasse in profits Irs foresee a 30 percent in
crease in crease in company efficien-
cy, a real improvernent io cy, a real improvement io
worker productivity, a 20 percent increase in profits at
the end of five years under the end of five years under a
new ravional pricing system, new rational pricing system,
and better contor over the
cost of canital for tochor and betur cor
cost of cap for technolog.
ical developments.


What Pleases an Investor

## 

 that OTE's restructuring
into a modern telecoms
player makes the Greek player makes tbe Greek telephone company a
sound investment. .efe ex-
pects OTE to beneft from pects OTE to benefit from
the many opportunities that accompany Greece's
iperiod of economic and monetary stability, with
continning downard continning downw, pressure on inilation."
Will OTE's current mod-
ernization program really ernization program really
make a difference? In wil improve the overall
availability and quality of availability and quality of stance, we expect digializa-
cion in the sunk network, now, it 50 percemt, to reach
90 percent by 1998 , while in 90 percent by 1998, while in
the subscriber newwok is
is the subscriber network it is
28 percent and should reach
around 56 percent at the end arpund 56 percent at the end
of five years. of five years. What about OTE:s regulatory planning framework?
Briefly, the regulaory en-

distance calls has risen about 10 percent yearly, with out-

going intemational call vol| going international call vol- |
| :--- |
| ume rising stadily - by | ume rising steadily - by 7

percent tast year. There is also greal scope for us $\mathbf{s}$ o in
crease our revenues per line crease our revenues per line
substantially. OTE's figure substanially. OiEs figure
of $\$ 354$ per line is only
around half the figure around half the figure
achieved in Spain and chile,
and well below that of Italy, and well below that of Italy,
Britain and the Netherlands. As the new tariff regime
comes into force, we expect comes into force. we expect ment in revenues per line. OTE's compound annual
growth rate in access lines grownh rate very favorably it
comper counties - only
other other countries - only
Telmex in Mexico and TeleTelmex in Mexico and Tele--
fonos de Chile exceed our 6 percent. As we enter this
new era in OTE's history, new era in OTE s history, there is a grear range of op-
portunities open to us, and
we intend to capitalize on we intend to capitalize on
then
Will the financial plan enthem $\begin{aligned} & \text { Will the financial plan en } \\ & \text { sure better returns? }\end{aligned}$ sure better returss?
OTE's financial plan cenOTE's financial plan cen-
ters on a number of clearly ters on a number of clearly
defined performance arargets. defined performance argets.
We aim to achieve sustained growth in earnings on behalf
of our shareholders, to of our shareholders, to.
achieve a high reume on equity and to find the greater part of our capital investmust tell you 1 am exxremely confident that armed with
these clear objectives, OTE these clear objectives,
can and will continue to
and generaue growth in its core
busincss and improve he efbusincss and improve the ef-
ficiency with which that
business is run. biciency with which that
business is run.


10,000 Business Executives Meet to Discuss Investment

More than 10.000 executives from nearly 100 smaller presentation and exhibition 100 Greek and international banks, insur- pavilions hat will allow companies to ance companies, stock brokerage houses, players in the Greek capital market are participating in the Money Show 94 , 9 ,
Greeces's largest inter conference, being held from 20 at the Athenaeum Inter-Continental Hotel.
The Commercial Bank of Greece is sponsoring the Money Show's Multi-
Conference, which consists of a central Conference, which consists of a central
conference and up to 20 parallel conferconference and ap aidet toparics.
ences on capitalman
The Money Show also includes up to
pavilions hanter wresentation andow expmpanies to
meet the high-level decision-makers at-
A poil of financial experts participating A poll of financial experts participating
in the Money Show chose the Hellenic
Telecommunications Telecommunications Srganization (OTE) as the preferred Greek in vestment o
1995. The poll was conducted by Organ 1995. The poll was conducted by Organ-
oleccica Le. Alhens-based management conssultants and
Money Show.
Organotecnica said the financial anngrowth and modeceuizase of its ambitious its high profitability.

## Signing Webber and Howard, Bullets Are Blanks No More



Baseball Owners Offering a Tax ${ }^{\text {C Carrot }}$ '

Nen Yak Times Serire
HERNDON. Virivinan guarantee was based on
Major Major League bassehall owners striking players a new proposal
based on a tax syter on teaam
payrolls. The owners also have payrouls. The owners also have
made ashrewd and logical new
move, revising hut not withRevenue projections have al hey have stary-cap fast propos-
for
ive months, makias he months. making fast hy for
tives mor ve months, makking it more both on the the strate, hut clearly
possinle to carry it out if they son possine
The owners, still holding the
dee Major League Baseball The owners, sill holding the
the as a kind of stick to the tax
carron" were believed Thurs "caron" "were believed Thurs
day thave made the cap pes
palatahle for the players and salatahe for the players and dest ceiril cluhs did not punt but sketches of of more feasishe for themselves by
doing away with the previous Si
iilion-a-year guarantee for hilion-a-year guarantee for
They alalifies.
reportedly fixed e costs of salaries on first-
 The changes would make it beyond the average. The tax
assier for be owers to carry would be deternined using inout their proposal if a sentile- wremenent of $\$ 500,000$ up to the
their demand for a payroll trax if
the players ocompromised on
salary arbitration.].
 The tax plan is the first new
concept brought to the tahle by


 meaning the Bull
match any offer.
More thar anything, $\Gamma \mathrm{m}$ relieved Juwan will now be doing what relieved that be be
doing said Falk, who is a Bullest' season ebber's deal also was done quickly. He Webber s deal also was done quickly. He
d te Warrior signed a oneyear contract
$\$ 2.0$ million late Wednesday, and

 N tele phoned Nash to hegin negotiations.
Nash said he knew that Nelson wanted to get bask sal hredrit picks he had given up when
he acquired Webbef from Orlando for Anfer-
enee Hardaway after the 1993 drafth and hat what Nasco offered.


## Browns' Powerful Defense Puts the Battered Chiefs Against the Wall

##  4owed $a$ iov-yard rusher or receiver lowis this season. whifie the Chiefs are only one of two teams with a winning record that hassn't had a 100 yard rusber this seasan <br> And, Kansas City bas a beat-up team. Both veteran receivers Willie Davis and J. J. Binden, are injured. Running back Marcus Alled is banged up . 1 t would be difficult for the Chiefs to get much offerse going alone an extraordinary defensive Whether it's Mark Rypien or Cleveland should prevail. The odds- makers favor the Chiefs hy $3 k$ points. Green Bay (6-4) at Buffalo (5-5) Packers' plus-10 thunover ratio leads Buffalo oooked ugly in loss to pitite urgh on Monday night. The Bills-

 DENNIS THE MENACE



| San Diego (8-2) at New England (4- for |  |
| :---: | :---: |
|  |  |
| 3.6 yards a fumble return for touchdowns beiped |  |
| ne. At quarterback, San Di |  |
| W wid | N.Y. Jets (5-5) at Minmesota (7-3): |
| Drew Bl |  |
| slump in | down from scrimmage four times this |
|  |  |
|  | oppouents to 14 points or fewer. Fur- |
|  | ther, Warren Moon has thrown 12touchdown passes this year and has |
|  |  |
|  | touchdown passes this year and has passed for more than 300 yards the |
|  | Ronnie Lott and cornerback Aarou |
|  | Gienn are hurt Vikings by 7 . |
|  | Athanta ( $5-5$ ) at Derrver (4-0): The |
|  | Falcons suspended recciver AndreRison for this game because of his |
|  |  |
|  | habitual tardiness to meetings. The |
|  |  |
|  |  |
|  | offense the last few weeks, trying to keep a spark in it. Broncos by 6. |
|  |  |
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#### Abstract






## Warriors Beat Knicks

 To Go6-1chis wibr mayn hot


 Hexin miditidim sux
 4
 NBA HIGHLIGHTS had just 4 points on 1 -for 7,
shooting in the fist ale finished with 18 points.
" 7 tried to work iside and
and "I tried to work inside and Rony Seikaly, traded from Mi-
ami to the Warriors carifer this plan"
Nets 111, Bullets $103:$ Washjersey cand the Nets took took full advantage of the distracted Kenny Anderson had 24
points and 13 assists and poparts and $8-0$ bussist that put sparked an 80 burst that put
hic Nets ahead. $103-90$, with
3.08 to play at the MeadowRands.
Roctets 10G, Bulls 83: Hous-:
ton playing at home, ran its ton, playing at home, rant its
season-openimg wimming streak to seven games, getting 29
points and 14 rebounds from poince and lajuwon.
 Kenny Smith, who had $19:$
points, hit four of six 3 -point shots, inclndimg two in a fourth, took command
Scottie Pippen led the visit:Scotice Pippen led the visit-
ing Bulls with 1 Spoints.
Hornets 99 , Clippers 83 . With its season-ppenins 83: Wuth its season-opening sev-
ente consectutive loss, Los An-
cles equaled egles equaled the worst start $\bar{r}$. By losing their first seven
ganes, the Chippers macthed pers, who also began the eseason
0.7 , before earning. a victory. gainst $S$ an Anto in the
Cavaieers 81, Trail Blazers po. Mart Price sank five
pointers and scored 30 pointsio
entland to its second traight home loss.
The Blazers had three
chances to take the lead after Terrell Brandon made one of
wo free throws to put Cleve and ahead, 81-78, with 48 sec issed a potential game-tyin in potential game-winners as Robinson scored 24 points
and Drexler 17 for Portand.

CALVIN AND HOBBES



WIZARD of $1 D$

THE FAR SIDE




## Born: A New Tour; Wanted: Godparents

Norman Says the 'Response Has Been Overwhelming'
 el allowance
Norman who said the new
tour is not eggo driven, made a
point of the fimcial rewards
 "Once you have the word
professional in front of your
name, if you are the best you deserve if you are the best, you
said "Poople ourt there do do no said "People out there do not
rapiliz whatit takes to be at the
too of your sport" top of your sport.".
The SoNY finking a a three year sliding scale of points
awarded for performance on
certain events, will determine awarded fer perrormance om
curain events will determine
the eop 0 players. Event spon-
soins will be allowed 10 exempsons wil be allowed 10 exemp
tions
and Montgeneriry said he had and Montyonerery said he had
spoken with Jack Nicklans and
that Nicklaus plaus to play on


 ers except for Norman,
 Jose Maria
He did not idenitíy any


Sampras Gains Semifinals As Becker Beats Edberg

















 finish first in the eroup."
He accomplished his mi

## Pierce Ousts Graf,Joins Sabatini in N.Y.Semis

$\xrightarrow{\text { By Robin Finn }}$
$\qquad$
 S where Championship she yars skakeninia
wheft off in 1993, and butu down yet another comperitor whose
rank and reputation proceded bers. Last year her victims were Martina
Navratiova and Gabriela Sabatini. On Navratiova and Gabriela Sabatini. On
Thursday night her prey was the world's
No. 1 player, Stefí Grai, who suct Na 1 player, Steffi Graf, wbo suc-
cumbed, $6-4,6-4$.
 with a crowd-pleasing vengeance to Halard's go-for-broke tactics were responsible for the elimination of second-
ranked Arankxa SSanchez Vicario in the opening round and for a while it ap-
 this is the place to end here 37 -event
drought betwween titles, recreated berseff
when she had to. Bat Graf, who also




According to Ivanisevic, it was just as well she did not
speak Croatian. Th she understand, I don't
think she would go do the
chair because she would have
gotren a heart antack straight At the Paris Open in early
Novemher, he surpassed
竍 November, he surpassed
siv,000 in innes in AP Tour
events for the second straight events for the second straight
year, which means he coald be suspended from the tour for
two months. According to
Ivanisevic's father Sritin Ivanisevic's father, Srdjan, his
son filed an appeal on Nov. .
the day after the Paris tourma-
 We appealed, but Goran ac-
tually wants bo be penilized so
he can erase all lhose fines from he can erase all hose fines from
the books.
said Sos Sdian Ivarisevic, wooses son could reccive a
fime of up to $\$ 5,000$ for The irony is that being penal-
ized now would hardly ized now would hardly inconve-
niencece lvanisevi. If his appeal
is rejected he is expected to begin serving his suspensision on
Mondiy. . $u$ as the ATP sason
is is ending and the hour bas no
jurisciction over exhibitions or
International Tenois Federation events-which iclude the
Grand Slams would only be forced to mise
one tournament before his suspension expires. day. particularly when Agassi,
the baseliner with the game's metts Sampras, a namsural shots, winners from the backcourt in recent weeks, the two Americhasir dave repeatecaly y expressed est to their spor. They already may be on their
way. Agassi beat Sampras in an exrremely entertaining match threecwecks ag
nals in Paris.
"I think a big rivary is some-
thing the game has been missing he past couple years." Sampras
said Hopfilly ini liat ine
six years, kind of like the or six years, kind of like the
rivalry beween Borg and

## AFTER ALLL... by Matt Gaffaey

|  |
| :---: |
|  |  |

## 

41 More current




SCOREBOARD
ExGx Eivisuyp NBASLandlogs
 $\therefore$ $\frac{1}{2}$
 Gनापर:
 H2MSTM0

 , miticism mix

## SIDELINES

FINA Indicates Swim Test Positive
LoNDON (AP) HINA sid Fidiay it had rexives her

ive for steroids.
The bead of international swimming federation, Gunnar
Werner said The procedure is that the athlece
 Aham Okeke, one of Europe's top sprinters, was cleared of
doping charges ween he Nowegian Sports Confederation, in a
 born in Nigeria, tested positive after a a Jyly moet in Stockholm; he
said he had nsed an allergy treatment prescribed by a doctor
without FIA to Report on Crash Next Week
 A FA spokeswoman said the reporion the crash was still leing
studied and its findigins woold be made puhbicicas soon as possible For the Record Francis Borefli, the former president of Paris St. Germain, has
been places under investigation for fraud over his managenentan of
 U.S. Tes agis Asssociation Said
Shigeo



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## DAVE BARRY

## Terminal Boredom

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## A Choreographer Turns Unpredictability Into Form

|  |  | plasaboperfwibmac |  | Another four-work cycle was called back to zero because even if she dida't ow what it would be, she did know |
| :---: | :---: | :---: | :---: | :---: |
| crnational Herold Tribere | by a Yor Christmas. |  |  |  |
| P <br> ARIS - Shy people sometimes have a boldness bordering on the brazen. When Tri- sha Brown studied modem dance technique and composition a Milis college in California m the 1950s, it was assumed, even by Brown, that she might become a housewife | The |  |  |  |
|  | Browns scompany was in repertor |  |  | what, and where, zero wal, or don I |
|  | rehears |  |  |  |
|  |  |  |  |  |
|  | at it and not knowing where it would |  |  | the techrical slills and to be ready to |
|  | ve |  |  |  |
| MARY BLUME | the he mid wite the musio |  |  |  |
| gave dancelessons. "But my ne | sean occasionally in proile or |  |  |  |
| make manifest my ideas abo | threequartes, but with ber face al- |  |  | of the body. f move meen these two modes and the mo- |
| venent overtook my shyness and | ways concealed, Brown created an |  |  |  |
| laughing 'iI amm still learning how to | of $w$ |  |  |  |
| Never having been part of a dance | self around in the studio and begen |  |  | lition of disparate energies ${ }^{n}$ She calls: |
| Oup in 1970 she founded the New | toaddress the very real issues of what |  |  | One principle has always been to: |
| creb has wron consistent intern | one does minus the expressive appa- ratus of the front of the body. It was |  |  | wort with composers who do not |
| nal respect In the United Stat | hard because there's not very much back there to work with: only having |  |  | impose cheir my hhms on hers, so why |
| en given a Machrihur grant tes | two sides tak |  |  |  |
| before the House Appropri | tion |  |  | I. |
| Ns Coommittee and is a member of | $1{ }^{\text {un }}$ |  |  | have answered them. |
| ance, where her | what |  |  | is music is so monumental and |
| nced in 1973, she is a Chevalier | because the back |  |  |  |
| is et des Lettres. | place |  |  | ve tried to do to hold separate |
|  |  |  |  |  |
| bie, France, and Ljnbljanna, Sl then after a fow days in |  |  |  | that will have all my caxupaign and Inl turn on the masic and it will Iook |
| aulo. It instit a very | myseeff which in dont know anything |  |  | like old-fastioned modern dancen |
|  | dancing because I want to dance full and big and yet I can't see very well" |  |  | She studied baroque polyphonal |
| The touring program has works |  |  |  |  |
| 19 | exploration of the meaning of seeing |  |  | n to maintain here," she said wryly. |
| en it a 50 -minute piece | and of absence, and the wish to dance full and big within limits |  |  | Newark," from the valiant cycle, |
|  | which Brown says areon her like a lid |  |  | kes its name partly from the stage |
| ppung with the worls | give tension and strength |  |  | hearsals ("it sounded like a train |
| ing (she has al | drinking Japanese tea in her dre |  |  | onductor calling out Newark') and |
| - | room from a sawed-off mineral water botule. She is lanky in a long-shirted |  |  | irtly, she says, "because there's a |
| read, she says, is unpredictability | black suit and black Reeboks |  |  |  |
| led |  |  |  | ere's a kind of industrial direness |
| 1994 solo for berself. ${ }^{\text {a }}$ IF yon |  |  |  | New Jersey.: |
| dn't see me." in which, wea | of |  |  | The present "M will be "MO"fo |
| ite dress by Robert Raus | cause in her early New York days she |  |  |  |
| Ice | had no theater but did have an infant |  |  | Bach "Modos Operandi, MO |
| he 19603, she dances wit | whom she was |  |  | It's a wonderful adventure. I never |
| to the audience. Ransche |  |  |  | expected to get this energy flashing expected to get ins ane page like that. |

WEATHER



PEOPLE

outbid dine ohere pubiskess owayire
 work-im-progress by Evans 44 an a former
 Hoilywood Pictures and Robert Reafiorf's
film studio. Wildwod Prodnctions.
gqeesd to pay $\$ 3$ million for the film nights to the romance. The amount wes reportedyy the largest ever paid
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[^1]BROADWAY BOULEVARD'~ The actress Grenn Close and Artrev LIoyd Webber at the cast par-
$y$ after tise opening of L oyd $W$ Welber's "Sumset Boulevary" at the
Minskof Theatre in New York



[^0]:    <br> \section*{\title{
    Well connected

    get more out
    }}

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